



## UGANDA AT 50: THE PAST, THE PRESENT AND THE FUTURE



A Synthesis Report of the Proceedings of the “Uganda @ 50 in Four Hours”  
Dialogue Organised by ACODE, 93.3 Kfm and NTV Uganda at the Sheraton Hotel -  
Kampala – October 3, 2012

Naomi Kabarungi-Wabyona

# UGANDA AT 50: THE PAST, THE PRESENT AND THE FUTURE

---

A Synthesis Report of the Proceedings of the “Uganda @ 50 in Four Hours” Dialogue Organised by ACODE, 93.3 Kfm and NTV Uganda at the Sheraton Hotel - Kampala – October 3, 2012

Naomi Kabarungi-Wabyona

ACODE Policy Dialogue Report Series, No. 17, 2013



Published by ACODE  
P.O. Box 29836, Kampala - UGANDA  
Email: [library@acode-u.org](mailto:library@acode-u.org), [acode@acode-u.org](mailto:acode@acode-u.org)  
Website: <http://www.acode-u.org>

Citation:

Kabarungi, N. (2013). Uganda at 50: The Past, the Present and the Future. A Synthesis Report of the Proceedings of the "Uganda @ 50 in Four Hours" Dialogue. ACODE Policy Dialogue Report Series, No.17, 2013. Kampala.

© ACODE 2013

All rights reserved. No part of this publication may be reproduced, stored in a retrieval system, or transmitted in any form or by any means – electronic, mechanical, photocopying, recording or otherwise without prior permission of the publisher. ACODE policy work is supported by generous donations from bilateral donors and charitable foundations. The reproduction or use of this publication for academic or charitable purpose or for purposes of informing public policy is exempted from this restriction.

ISBN 978 9970 34 009 5

Cover Photo: A Cross section of participants attending the Uganda @50 in 4 Hours Dialogue held on October 3, 2012 at Sheraton Hotel in Kampala.

# TABLE OF CONTENTS

|   |    |
|---|----|
| List of Acronyms .....  | v  |
| Acknowledgements .....  | vi |
| 1. Introduction.....  | 1  |
| 1.1 Opening Remarks.....  | 1  |
| 2. The Panel Discussions .....                                  | 2  |
| 2.1 The Promise of Independence.....                            | 2  |
| 2.2 Leaving the Moment.....                                     | 5  |
| 2.3 The Ugandan Promise: Creating the Future that we want ..... | 6  |
| 3. Moving Forward: The Big Ideas Challenge .....                | 9  |
| 3.1 Conclusions .....   | 10 |
| Annex: List of Participants.....                                | 11 |
| Publications in this Series.....                                | 21 |

## LIST OF ACRONYMS

|       |   |
|-------|---|
| ACODE | Advocates Coalition for Development and Environment |
| IABIC | Independence Anniversary Big Ideas Challenge        |
| LEGCO | Legislative Council                                 |
| NGO   | Non-Governmental Organisation                       |
| NRM   | National Resistance Movement                        |
| UN    | United Nations                                      |
| UPE   | Universal Primary Education                         |

## ACKNOWLEDGMENT

The Uganda at 50 in Four Hours live-broadcast dialogue was organized and facilitated by ACODE's Citizens Budget Tracking Information Center (CBTIC). ACODE is deeply grateful to the Hewlett Foundation for the core funding support to CBTIC by which this dialogue was made possible.

We acknowledge the contribution of our Uganda at 50 partners, the Nation Media Group in Uganda (NTV Uganda and KFM) in ensuring that this dialogue was highly publicized and broadcast live on air and on cyberspace; the National NGO Forum, the Expanding Social Protection (ESP) Programme and the Civil Aviation Authority (CAA), who partnered with us as part sponsors in advertising the event. We are deeply indebted to the experts who accepted to be panelists in the different segments; the discourse would not have been as enriched without their experience of our history and their expertise and passion in envisioning the Uganda that we want. Special thanks go to Patrick Kamara and Aisha Alibhai for moderating the dialogue.

Last but not least, we are grateful to the people who joined the dialogue by participating both live and online; without their voices, the dialogue would have been in vain.

# 1. INTRODUCTION

While Uganda planned to celebrate the Jubilee Year – when the country got independence from the British on 9th October 1962, the Advocates Coalition for Development and Environment (ACODE) convened a live television dialogue – Uganda @ 50 in Four Hours. By bringing notable media houses – NTV and KFM radio, ACODE provided a platform to as many Ugandans as would join - in the dialogue to reflect on the 50 years of Uganda’s independence and share the big ideas they believe would transform the country over the next 50 years.

This report is a record of the discussions that took place under the theme: “The Ugandan Promise” based on the foundation of the Constitution of Uganda, that all Ugandans have sovereign and indelible rights to pursue a life of prosperity, social justice and peaceful coexistence in a democratic state. The discussions were organized in three segments featuring panel discussions comprising eminent Ugandans representing the past and post-independence generations, and the young people that represented the future.

With the understanding that an open, non-politicized conversation on Uganda in the past, the present and the future holds the promise for Ugandans, the national dialogue appealed to many citizens at home and abroad. A number of organizations, namely: the National NGO Forum, the Expanding Social Protection Programme and Civil Aviation Authority were proud part-sponsors advertising the national dialogue.

Indeed, more than 400 people including professionals from various fields; academia, public service, politics, activists, students and the business community gathered at Sheraton Hotel in Kampala, on 3rd October 2012 to share their dreams, aspirations and expectations of their country in perspective of how far the nation had come, what had gone wrong and how to shape the future as a nation - Uganda.

The live broadcast was relayed on four up-country FM radio stations covering the major regions of Southern, Western, Northern and Eastern Uganda, and live feeds were posted on Facebook and other social media sites.

## 1.1 Opening Remarks

Participants both in Uganda and in the Diaspora attended, listened over the radios, watched on television and interacted via social networks –

embracing the opportunity of the Dialogue as the first step for every Ugandan to participate in achieving ‘the promise of Uganda’ that is desirable for posterity. ACODE Executive Director Mr. Godber Tumushabe noted that it was indeed “time not only to reflect on how we have failed as a country, but also to focus on the lessons we have learnt, the future and opportunities we can work for and earn together”.

“Fifty years, since Uganda got independence, is too long a time to still place blame on colonialism and slavery as the cause of our failure,” Mr. Tumushabe noted.

## 2. THE PANEL DISCUSSIONS

The Uganda at 50 in Four Hours Dialogue was characterized by discussions arranged in three segments. A 15-minutes animation was shown to tickle participants to envision a transformed and prosperous Uganda where there are unlimited possibilities and opportunities for every Ugandan in the next 50 years.

The discussions in each segment were guided by eminent Ugandans selected on the basis of their experiences in respect to the generational periods pre and post Uganda’s independence. The discussions were moderated by renowned Ugandan broadcast journalists.

### 2.1 The Promise of Independence

Discussions in this session focused on the expectations and aspirations from independence. Sharing personal experiences, panelists painted a picture of excitement and high expectations. On the dawn of Tuesday 9th October 1962, Ugandans from all walks of life, regardless of class or tribe, jubilated when the Union Jack came down and the Ugandan flag was raised. Indeed, independence came with high expectations that everything would change for the best: that all people would equally enjoy free education and health care services; that girls would easily access education, and that Ugandan school teachers would take over from the British; that Ugandans would engage in gainful business - just like the Asians and the British who dominated [even] the smallest of shops on the high streets of Kampala - that Ugandans would have money in their pockets; that a Ugandan leader would expunge the lines of division drawn by the colonial master along tribal territories; and that Uganda would be able to make national decisions without reference to London – the seat of the colonial master.





Segment-one panelists discuss “the Promise of Uganda”, L-R: Mrs. Joyce Mpanga, MP in the Uganda National Assembly in the 1960s; Amb. Paul Etiang, former Deputy Prime Minister and Minister for Disaster and Refugees; Rtd. Bp. Ilukol Geresom, a key negotiator for peace in the Teso Region; Ms. Thereza Mbire, a celebrated businesswoman and Rt. Rev. Baker Ochola, from the Acholi Religious Leaders Peace Initiative

These and many other sentiments shared during the discussions were reminiscent of a new Uganda that would instantaneously achieve total self-sufficiency in education, economics, politics, unity and prosperity. However, the excitement died down too soon, largely because there was a lack of synchronization between the pursuit of, and the preparation for independence. The agitators of Uganda’s independence had little notion of what they wanted post-independent Uganda to look like. This failure was partly attributed to tribal sentiments and agitation for federalism – a result of the divide-and-rule policy by the colonial master.

As noted by veteran Joyce Mpanga, the first document that brought Ugandans together was the Constitution of 1962. Before 1962, nobody talked about Uganda– there was Buganda, Tooro, Bunyoro, Teso and all tribes had made treaties with the British Government. Mpanga recalled that while many were talking about federo, it was only Sir Andrew Cohen [British Governor of Uganda Protectorate] that first talked about a unified government.”

Sir Andrew Cohen is recorded in Uganda's history as the Colonial Governor (1952 - 1957) who helped Uganda take the first steps towards self rule. He deliberately increased the number of Ugandan representation on the Legislative Council (LEGCO). It was a good effort that came too late considering that the LEGCO- established in 1920 - was since then monopolized by the British. It was later opened to Asians while Ugandans were left out for more than 30 years, till 1950 when only six male Ugandans were allowed for the first time.

In the business field, according to veteran entrepreneur Ms. Theresa Mbiire, gainful business was the reserve of the Asians and the British who operated all the shops including the retail kiosks down town. Furthermore, because Uganda had been split into territorial boundaries, Ugandans at the time agitated for economic independence as Baganda, Banyoro, Batooro, Itesot and northerners but never as Ugandans.

Panelists agreed that while Ugandans just like most of Africa were saying 'we want independence now', they were ill-prepared to handle self-rule - merely received on a silver platter. While the agitators for freedom started uprisings such as the one at Makerere College in 1961, there was no unanimous agitation for freedom. Faction leaders like Benedicto Kiwanuka and Milton Obote were not in agreement on what the post-independence government would operate without the British.

By 1962, most of Africa was generally talking about independence but not necessarily freedom. It was not clear how to manage post-independent Uganda. It seemed as though it was good enough to just have independence, and think about what to do with it later on. The struggle for independence was largely ticked off by the UN Resolution 1714 -Uniting for Peace Resolution – taken in 1958/59. In June 1960 for example, France decided to award independence to all her territories.

Immediately after independence, there were high expectations on the first Ugandan government to nurture a sense of belonging for the people, to deliver economic freedom and to provide social services to the people.

Before independence, indigenous Ugandans were tilling the land to grow coffee and cotton. While the British established cooperatives, such as the Uganda Development Corporation, only the Asians were allowed to produce these cash crops. Ugandans had a dream that they would also operate shops on the up-market Kampala road from the down town kiosks to which Africans were relegated.

Despite the lamentations of what should and should not have been, panelist Bishop Gerosom Ilkor and other participants raised a case for the British government as having laid the foundation for quality health and education services through the Christian Missionaries, albeit only accessible to a privileged few. Perhaps ‘independence’ was overrated - the expectations were far too high. Whereas independence was most desirable for Uganda and many associated good things, Uganda was not prepared to receive it.

## 2.2 Living the Moment

This session focused on what Ugandans had learned from the 50 years of independence, what they could have done better and the mistakes that should never be repeated. The session propelled the discussions to the most nostalgic. Whereas Uganda seemed to progress in terms of economic development and democratic leadership in the years before and leading to independence, its citizens had become frustrated over the latter years. It is often cited that by independence, Uganda’s economy was at the same footing as Singapore’s, yet the latter has since taken off to manufacturing while Uganda lags behind. Further, Uganda had earned her name as the pearl of Africa because of her good climate, yet her potential as the food basket of Africa had been eroded by environmental degradation - a sign of poor governance and management practice after independence.

But what went wrong? Pondering on this question, Dr. Miria Matembe used the analogy of the Exodus of the Israelites in the Bible – to describe Uganda’s leadership as power hungry and arrogant – and not humble servants of the people of Uganda who had been moving around



“Leaving the Moment” Panelists (L-R) Dr. Miria Matembe former ethics and integrity minister and advocate for women’s rights; Mr. John Nagenda, Senior Presidential Advisor; Amb. Paul Etyang, Rt. Rev. Ilukol Geresom and Prof. Pen-Mogi Nyeko, Vice Chancellor Gulu University

the mountain for 50 years. The children of Israel lamented to Moses [leadership] that they were better off in Egypt than being on the never ending journey to the Promised Land. Most participants blamed the ruling National Resistance Movement government for the failure to deliver on the promises of peace, unity, transparency and prosperity since 1986. While Uganda has had eight governments since independence, the National Resistance Movement government has been in leadership for more than half of the jubilee period.

Whereas the NRM government is credited for bringing Uganda much closer to the dream by providing mass education (Universal Primary and Secondary Education) and reinforcing peace and security as opposed to the anarchy that had become rampant in French-African states albeit having got independence at the same time as Uganda - the past two decades were characterized by youth unemployment, corruption, arrogant leadership, and impunity of the NRM government.

There were arguments that democracy is a long term process before you get to the desired spot. References were made to China, where the government works out where they want to go and proceed to go there; and whoever stands in the way, gets trampled. According to proponents of this argument, it was better to live in a peaceful and secure Uganda than a “developed” but “undemocratic” China. The comparison could often be misleading. The NRM government was credited for the visible and tangible developments, the peace and security as compared to the terror of the 1970’s.

### **2.3 The Ugandan Promise: Creating the Future that we want**

Panelists in this session focused on the commitments the country should make to build the desired future. The discussions were guided by what Uganda as a country wants. The panelists agreed that Uganda was well-endowed with both human and natural resources, but what was needed to achieve development for posterity was a transformative leadership: “I want to see a Uganda managed as a country and not as a personal project. A Uganda with value systems, honesty, hard work and integrity,” Dr. Matembe argued.

The discussions moved from problems Uganda had to endure, to highlighting Uganda’s potential and possibilities that the young generation could harness to turn Uganda into “the Uganda we want”. The opportunities that Uganda could harness to achieve what was lacking, and chart the path to the desirable Uganda were highlighted.



Panelists discuss “the Ugandan Promise”; L-R: Hellen Okiring, a youth rights advocate; Hon. Richard Todwong, Member of Parliament – Nwoya Constituency and [Designate] Minister without Portfolio; Prof. Venansius Baryamureeba, Vice Chancellor Uganda Technology and Management University; and Godber Tumushabe, Executive Director ACODE.

Drawing from the animated short film- the Ugandan Promise panelists concurred, those greater achievements for Uganda’s young generation are possible where social infrastructure and human capital are well planned. As elaborated by Professor Venansius Baryamureeba, proper systems; health, education and improved use of science and technology are needed in developing national identification. It does not matter for example in the United States of America who becomes President – the expected moral standard and expertise of each department head is already known. The importance of issue-based politics should be emphasized rather than awarding ‘faithful cadres’ with ministerial and advisory positions, yet they are neither skilled nor qualified to deliver services to the people.

Tolerance of divergent views and opinions, particularly in politics where political parties are not groomed along tribal divisions but issues was another virtue that was emphasized during the debates. The teaching of indigenous languages in schools, zero-tolerance for corruption, the eradication of the HIV/AIDS epidemic, a Uganda where constitutionalism

is the norm and not the exception – formed some of the elements of the Uganda most of the participants wished to live in.

But is “the Uganda we want” achievable? Humans had fallen short of the glory of God; and as the old adage goes, if wishes were horses, beggars would ride - a rude reality that there is no perfection. The past 25 or so years had seen the economy grow to stability, although economic justice was lacking. In the next 50 or so years, the expectations were of [economic] growth as well as justice – changing the organization of the economy in order to achieve full employment. And as Dr. Suruma pointed out, no one has a formula for that, but it was believed that with the funds from Uganda’s new petroleum industry, social and economic justice could be achieved. Only with economic justice can Uganda have political stability. In addition, many Ugandans believe that less individualism and non-political patriotism would make “The Uganda we want.”

Others rebuked neocolonialism and the National Resistance Movement - a government that had short-changed the people of Uganda with ideologies of capitalism - relevant for the time it was broad based. The ‘winner takes all’ ideology took Ugandans backward from the belief of unity in diversity –where the political opposition should have space to contribute to the development of the “Uganda we want”. For example, in order for Ugandans to enjoy the full benefit of the oil money, local content where Ugandans are suppliers and contractors should be deliberately encouraged, rather than keep them on the periphery of the oil business. The lack of civic competence makes people more gullible to realize the potential of the next 50 or so years of “the Uganda we want”.

While the political leadership might have numerous faults, it the duty of the citizens to ensure quality leadership by electing leaders who can take the country to the desired future – the Uganda we want. Every generation that transcends to another regime does so with a lot of bitterness and frustrations. Everyone wants change, yet there has been [serial] crisis of change of leadership.

In many national discussions there has been a constantly intriguing question that goes unanswered; what makes us Ugandan? The question is suggestive that Ugandans do not really believe or feel that they are Ugandans. Thus, it is important to develop and adopt a citizen’s charter so that Ugandans know their commitment to the country. The charter would be printed in people’s birth certificates, passports and all other official identification documents; and a requirement for instance for civil service recruits to recite the charter.



Creating the future we want: Dr. Ezra Suruma, former Minister of Finance Planning and Economic Development, and Senior President Advisor (standing, right) challenged the young people to take up the responsibility of changing Uganda rather than being quick to point at other people's mistakes.

The ruling NRM government was faulted on its otherwise good policies and programmes such as mass education and security. The much hyped Universal Primary Education (UPE) was considered a case of doing so much and yet achieving so little. While developed economies such as the USA are driven by talent and entrepreneurship, Uganda's government seemed to give its children "an 18th century education to compete in a 21st century economy" asserted ACODE's Godber Tumushabe.

### **3. MOVING FORWARD: THE BIG IDEAS CHALLENGE**

At the conclusion of the dialogue, Ugandans were called upon to share the [big] ideas that have the potential to develop and could transform Uganda over the next 50 or so years to "the Uganda we want". The Independence Anniversary Big Ideas Challenge (IABIC) was initiated by ACODE and supported by partners, premised on the fundamental belief that the promise of success could stimulate innovative thinking, motivate people

to believe in themselves, and dream [and think] of big ideas that could provide real solutions to public policy challenges of the time.

### **3.1 Conclusions**

Uganda at 50 in Four Hours was the single biggest dialogue to commemorate Uganda's 50 years of independence that took on a national character. It brought together Ugandans at home and abroad; from the political, religious, and academia to private and public service sectors as well as development partners. Indeed it was enlightening for the younger generation to listen and learn as their age-counterparts of 1962 recounted Uganda's history. But even more importantly, it was a unique experience for the different generations to analyze how far Uganda had come, and to paint [a picture of] "the Uganda we want".

A number of valuable insights came out of the discussion regarding the way forward for "the Uganda we want". Uganda may have suffered at the hands of colonial slavery for a long time, but at 50 years of independence, Ugandans are old enough to define "the Uganda we want." While some of the achievements of past and present Uganda governments, such as universal primary education, peace and security, and oil exploration and development, are notable, Ugandans have not yet arrived in "the Uganda we want."



## ANNEX: LIST OF PARTICIPANTS

|    | NAME                  | DESIGNATION/ ORGANISATION                   |
|----|-----------------------|---|
| 1  | Ndagire S Alaisha     | Executive Director, Hope after Retrenchment |
| 2  | Hon. Katoto Habib     | Member of Parliament                        |
| 3  | Adoum Moussa          | Student, Makerere University                |
| 4  | Ndugwa Hassan         | Programme Assistant, UMYDF                  |
| 5  | Dr. J. Senkumba       | DHO, ALIAFU                                 |
| 6  | Sebaduka Collins      | Administrator, Mukono DLG                   |
| 7  | Stephen Batanudde     | Financial consultant                        |
| 8  | Gumila Mbuga Sulaiman | Executive Director, UNRSPOL/BWUCC           |
| 9  | Charlotte Kisitu      | Business woman, GRO                         |
| 10 | Sesazi Douglas        | Student, Good Samaritan High School         |
| 11 | Kuteesa Micheal       | KCCA  |
| 12 | Ajok Lucy             | MP Woman Apac, Parliament                   |
| 13 | Segawa                | journalist                                  |
| 14 | Ganafa Joseph         | Engineer, Consultant                        |
| 15 | Enock                 |   |
| 16 | Mboga James           | Md  |
| 17 | Mugume Clauce         | Engineer, Stirling                          |
| 18 | Charles Oscar Akum    | AAR, Credit                                 |
| 19 | Kizito G              | Research Assistant, FICCCU                  |
| 20 | Kagwa Musa            | Entrepreneur                                |
| 21 | Mangeni Robert        | Entrepreneur                                |
| 22 | Muhwezi Richard       | Economist                                   |
| 23 | Ayena Kaspas          | Mp Oyam North, Parliament                   |
| 24 | Muwonge Joshua        | Student, Goshan                             |
| 25 | Muhereza Rivan Peter  | Coordinator UPNAC-U, APNAC-UMVC             |
| 26 | Alum Santa            | MP OYAM, Parliament                         |
| 27 | Stephen K Galiwango   | Journalist, Trade ecomagazine&equator Media |
| 28 | Kasiiko Ivans         | Chairman, IYF                               |
| 29 | Kirunda Sadat         | Youth, BIDA                                 |
| 30 | Nuwagaba Darius       | Student, MUK                                |
| 31 | Nyaribi David         | Student, Makerere University                |
| 32 | Metaloro              | Student, Makerere University                |
| 33 | Kibuuka               | Student, New horizon                        |
| 34 | Sharon N.K            | Staff, Parliament                           |
| 35 | Nduhukire Sheila      | Guild President, Mbarara University         |
| 36 | Senabulya Rogers      | It Technician UNBS,                         |
| 37 | Muzira Bernard        | Video Editor/Writer, Sky Limit ENT          |
| 38 | Yoti Ernest Elma      | PFOI, CAA Ug                                |
| 39 | Frank Katusiime       | CEO, BIIL                                   |

|    | NAME                | DESIGNATION/ ORGANISATION            |
|----|---------------------|--------------------------------------|
| 40 | Kiiza Henry         | Businessman                          |
| 41 | David Nkuggwa       | Pastor, Church Leader                |
| 42 | Abbo Racheal        | dept executive, monitor Publications |
| 43 | Muwanga John        | ICEA Agent, ICEA                     |
| 44 | Lwanga Charles      | Construction Manager, MUK            |
| 45 | Mugwiri Simons      | Student, APTECH                      |
| 46 | Rogers Ole          | CEO, River Bank                      |
| 47 | Mugume              | Director, Makerere                   |
| 48 | Elyasi Geye         | Driver, UNDP                         |
| 49 | Atuhairwe Isaac     | Student, APTECH                      |
| 50 | Gkrass Erick        | Counselor, TASO                      |
| 51 | Kiberu M.Micky      | Director, Danilex Contractor         |
| 52 | Pacuto Peter        | Maketerer, Node Six                  |
| 52 | Moses Makatu        | Sales Manager, Top Finance           |
| 53 | Katushabe Jane      | Representative, UGATO                |
| 54 | Muhumuza J          | Businessman, Self                    |
| 55 | Faith Osende        | Business Executive, Monitor          |
| 56 | Beatrice F.Ikulai   | Team leader, MOFPED                  |
| 57 | Freddie B Kwirigira | Marketer, GDV                        |
| 58 | Adam Babale         | Princ. Economist, LGFC               |
| 59 | Lwanze Gabriel      | Electrician                          |
| 60 | Lwanga Charles      | journalist                           |
| 61 | Dramva James        | Student                              |
| 62 | Lawrence Okware     | Researcher                           |
| 63 | ED.Luo Frobisher    | Technocrat, NPA                      |
| 64 | Nalunga Enwah       | Journalist, UMCAT                    |
| 65 | Kyobe David         | Med.Prep, Laboratory                 |
| 66 | Wodero Francis      | Engineer, AIC                        |
| 67 | David Otim          | Civil Society, MCC Uganda            |
| 68 | Kazoora John        | Independent Consultant               |
| 69 | Oyaba Amos          | Student, DAFAME                      |
| 70 | Labu Frederick      | Engineer, DATA FUNDI                 |
| 71 | James Male          | DO, Ug. National NGO Forum           |
| 72 | Phillemon Ochanda   | DO                                   |
| 73 | Kato John           | Student                              |
| 74 | Mukasa Joseph       | Student                              |
| 75 | Kanyesigye Nelson   | student                              |
| 76 | Mwesiga Edgar       | student                              |
| 77 | Douglas Mawejje     | Prog.Director, GPYC-Uganda           |
| 78 | Barigayore Rogers   | Lecturer, KIU                        |
| 79 | Joseph K Mwambazi   | Director, CFDDA                      |

|     | NAME                   | DESIGNATION/ ORGANISATION                              |
|-----|------------------------|--|
| 80  | Masembe Joel           | CRI  |
| 81  | Serunjogi Collins      | Coordinator, DATS                                      |
| 82  | Mundua Samuel          | Lecturer, Cavendish University                         |
| 83  | Rogers Kakuru          | Lecturer, UCU  |
| 84  | Kwizera Derrick        | Member, HRMAU  |
| 85  | Milton Ocen            | Lawyer, MKECo Advocates                                |
| 86  | Karagaba B.            | YEF Manager, YAEF                                      |
| 87  | Paul Katuramu          | Economist  |
| 88  | Bishop Gereshom Ilukol | Bishop, Church of Uganda, Panelist                     |
| 89  | Hellena Okiring        | Prog.Manager, UYONET                                   |
| 90  | Edmond Kizito          | CEO, ORINAWA Media -Uganda LTD                         |
| 91  | T.K.Mbire              | Entrepreneur, Panelist                                 |
| 92  | P.O.Etiang             | Rtd Ambassador, Panelist                               |
| 93  | T.Keizire              | P.R.O, KDL   |
| 94  | Nakiyaga Amina         | Secretary, Mpagi.Kayofo & Advocates                    |
| 95  | Kabishanga             | CEO, New Horizon                                       |
| 96  | Jane Namuddu           | Research Coordinator, ESPC Expanding social Protection |
| 97  | Eugene Semakula        | Research Officer, ACODE                                |
| 98  | Tobias Blooz           | Volunteer, UYONET                                      |
| 99  | Wachemba Rogers        | Youth  |
| 100 | DAVID Etuk             | HRCconsultant, NUSHAA(U)                               |
| 101 | Emuriat Julius         | Tech.Director, Jet International                       |
| 102 | Kanyunyuzi Christine   |  |
| 103 | Todwong Richard        | MP, Parliament/Panellist                               |
| 104 | Okello Patrick         | Proj.Coordinator, World Vision                         |
| 105 | Matovu Richard         | Student, Kyambogo University                           |
| 106 | Julius K. Warugaba     | Counsellor   |
| 107 | Robert K.Tuhamire      | Ceo, Rocker Bonna LTD                                  |
| 108 | Mawerere Sam           | Freelance  |
| 109 | Aggrey Omara           | Head of Sales, Roke Telecom                            |
| 110 | Alice Kigayaza         |  |
| 111 | William Betunga        | Deputy Manager, Tour& Travel                           |
| 112 | Lubwama Henry          | Planning&Development Coordinator, Namirembe Diocese    |
| 113 | Acuch Peter            | Public Service, Parliament                             |
| 114 | Medi Nsereko           | CBS/Journalist   |
| 115 | Binabagwa William      | Youth Leader, Namulanda Sub-Parish                     |
| 116 | Lukwago Geoffrey       | Pastor, Jesus Cares Ministry                           |
| 117 | Opio James             | Businessman, Rotex Logistics                           |
| 118 | Victoria Sekitoleko    | Director, Speakers Forum                               |
| 119 | Patrick Byakagaba      | Lecturer, Faculty of Forestry MUK                      |
| 120 | Tindiwensi Isaac       | Student, MUK   |

|     | NAME                 | DESIGNATION/ ORGANISATION     |
|-----|----------------------|-------------------------------|
| 121 | Mubangizi Yese       | Director, Nile High School    |
| 122 | Pablo Bashir         | Teacher, Jamykss              |
| 123 | Odongpinyi Francis   | Medical Rep, TATA Uganda      |
| 124 | Anthony Butele       | Private Sector                |
| 125 | Sengendo E.Kigozi    | Educator, MOES                |
| 126 | Ariong Richard M.    | ICEA Agent, ICEA              |
| 127 | Nyabwana Tito        | Entebbe, Jeputo               |
| 128 | Ssozi Dennis         | Makindye                      |
| 129 | Mulinga Lillian      | Student, Uphill College Mbuya |
| 130 | Barongo P.A          | Advisory Board(YOUTH), CCEDU  |
| 131 | Okalany Pius         | Kyambogo University           |
| 132 | Okello James         | Nalya                         |
| 133 | Ocen Henry           | Security, RROOFING Group      |
| 134 | Kauma Enock          | Lawyer, K&K Advocates         |
| 135 | Noah Obokello        | Civil Servant, KCCA           |
| 136 | Joseph Bossa         | UPC                           |
| 137 | Okello Lulia         | UPC                           |
| 138 | Sentongo Richard     | Teacher                       |
| 139 | Agume Bernard        | Consultant                    |
| 140 | Naomi Nakamatte      | SPO, ART                      |
| 141 | Fred Makolas         | UAOG                          |
| 142 | Gasyodo Isaac        | NIC                           |
| 143 | Nuwagaba Arthur      | Link world Technologies       |
| 144 | Lillian Nsubuga      | PRM, UWA                      |
| 145 | Nyangoma             | Info.Asst, UBOS               |
| 146 | Edward Natamba       | E.D, SOWIPA                   |
| 147 | Iguma Gabriel        | Wizalts Media,                |
| 148 | Godwin Mugenyi       | Social Worker, Nordic         |
| 149 | Okello Lulima        | Spokesman, UPC                |
| 150 | Draru Harriet        | Student, UAIHMIS              |
| 151 | Kayondo DEUS         | Auditor, REA                  |
| 152 | Byamugisha Amon      | Student, FHS                  |
| 153 | Kizito T.M           | Protocol, HVB                 |
| 154 | Chombe               | PGRR                          |
| 155 | Lillian Temba        | Software Development, URA     |
| 156 | Akandwanaho Justine  | Student, MUK                  |
| 157 | Okullo Olumu Patrick | Engineer, NWSC                |
| 158 | Senkubuge James      | IT Consultant, IKK            |
| 159 | Twinamatsiko E       | MUK                           |
| 160 | Tumwebaze Phillemon  | Student, MUK                  |
| 161 | Joseph Lubega        | Marketing Officer, Summit     |

|     | NAME                     | DESIGNATION/ ORGANISATION                                 |
|-----|--------------------------|---|
| 162 | Florence                 | T.M, MOLHUD   |
| 163 | Ahweera Stephen          | Operation Director, 495 Uganda                            |
| 164 | Kizito J                 | A/C Mgr, SKH  |
| 165 | Muhwezi Deus             | ASS.COMM, MAAIF   |
| 166 | Mpendo David             | Researcher, Stanbic                                       |
| 167 | Akona Alex               | Prog.Officer, MAAIF                                       |
| 168 | Bwanika Joseph           | Student, UMU  |
| 169 | Ezra Suruma              | Prof., Presidents Office                                  |
| 170 | G.W.Kiyingi              | Dr., EASLIS   |
| 171 | Francis Aruo             | Lecturer, MUBS  |
| 172 | Chepkap Esther           | Student, Nkozi University                                 |
| 173 | Bosco Tumusiime          | Audit Manager, BVL & CO.CPAS                              |
| 174 | Bigirimana Emmanuel      | Ag Gen Sec, Uganda Civil Society                          |
| 175 | Miyami Moris             | E.E.S   |
| 176 | Eustas Mbabazi           | Journalist, Red Pepper                                    |
| 177 | Banyendera H.            | Planner, CAA Ug   |
| 178 | Kasaya Stephen           | Economist, MGLSD/ESP                                      |
| 179 | Paul Olapa               | Deputy ED, DRY  |
| 180 | Luweesi Jacob            | Student, Kyambogo University                              |
| 181 | Sendaula Yasin           | Accountant, SKY Agencies                                  |
| 182 | Ryan Ateng               | Manager, Digital Alliance LTD                             |
| 183 | Prof.B.Kiregyera         | Dev   |
| 184 | Kasibin Francis Mutaka   | Director Public Affair, Newlife special need education    |
| 185 | Katushabe Maureen        | Student, MUBS   |
| 186 | M.A.Muhwezi Muran        | Teacher, MUK  |
| 187 | Jackie Asiimwe           |   |
| 188 | Biraahwa Mukitale        | MPC/MAN Economy, Parliament                               |
| 189 | Johnson Omona            | Nat. Coordinator, CSOPNU                                  |
| 190 | Dr.Shelina R Abaho       | Health Specialist, Compassion International               |
| 191 | Mwebembezi Canary        | Student, Kyambogo University                              |
| 192 | Ekol Dennis              | Teacher, Muk  |
| 193 | Oromakecha Charles       | Engineer, Strasburg Ug LTD                                |
| 194 | Kajjuka Charles          | Student, Mulago Paramedical School                        |
| 195 | Rwanfukani Muwonge Ahmad | KCCA Operations, KCCA                                     |
| 196 | Kasozi Mulindwa          | Member, Pan African Movement                              |
| 197 | Kaviri Ali               | Leader, FOWODE(YOUNG LEADERS THINK FOR POLICY Alternative |
| 198 | Samuel Davis Wante       | BSCN/N/O, Bailor Uganda                                   |
| 199 | Oundo J.Leo              | Engineer, Jano Group                                      |
| 200 | Emma Ekimia Henry        | Dev't Administrator, Eastwill Consult                     |
| 201 | Aliku Francis B          | Planner, Jade Peastein                                    |
| 202 | Denis S.Care             | sms one,  |

|     | NAME                     | DESIGNATION/ ORGANISATION          |
|-----|--------------------------|------------------------------------|
| 203 | Kinyera J.W              | Lawyer, Private                    |
| 204 | Kato Nathan              | Public Administrator, Private      |
| 205 | Okolotum Emmanuel        | Economist, Private                 |
| 206 | Fredrick Kyayongo        | Student, Private                   |
| 207 | Tuhumuza Areon           | Student, Private                   |
| 208 | Kato William             | Designer, MJM Computers            |
| 209 | Julius Aguma             | F/B Manager, Café Javals           |
| 210 | Kimera Ronald            | Student, Makerere                  |
| 211 | Vincent Tware            | Consaltant, Alpline                |
| 212 | Oribakiriho John         | Student                            |
| 213 | Okello Igune Christopher | Volunteer, Fowode                  |
| 214 | Opondo                   | Lawyer, UPC                        |
| 215 | Osinde Orach             | Lawyer, FHRI                       |
| 216 | Gaswaga Martin           | Lawyer, UPC                        |
| 217 | Mbabazi Jonas            | Research, ACODE                    |
| 218 | Nimusiima Brian          | self employed, cleaning            |
| 219 | Olando K Emmanuel        | Student, KIU                       |
| 220 | Okello JOHN              |                                    |
| 221 | Okot Pascal              | Researcher, MUBS                   |
| 222 | Ogwoko Julius            | Student, UMU Nkozi                 |
| 223 | Kayondo Mutebi Derrick   | Student, Mulago Paramedical School |
| 224 | Marloes Winnubst         | Manager, Freelance                 |
| 225 | Halima Yasin             | Student, UMEAT                     |
| 226 | Owinyi Hakkim            | Student, UMCAT                     |
| 227 | Ombogi S Okello          | Student, Kyambogo                  |
| 228 | Mulindwa Ronald          | Student, KIU                       |
| 229 | Luwagga Peter M          | Student, MBI                       |
| 230 | Constantine A.D Tadius   | Agronomist /Director, Mempro       |
| 231 | Mukasa Peter             | Activist, Better Uganda            |
| 232 | Atuhairwe Denis          | Activist, MBI                      |
| 233 | Edwin Sande              | Northern California University     |
| 234 | Kamukama Travor Mark     | Pupil, Victorious Primary School   |
| 235 | Tumukwatse Adrine        | Student, Mubs                      |
| 236 | Andrew Irumba            | Journalist, Redpepper              |
| 237 | Kato Christopher         | Accountant, Grant thomton          |
| 238 | Masaba Laman             | Banker, Equity Bank                |
| 239 | Waiswa Adam              | lawyer                             |
| 240 | Mukunzi A.               | Teacher, Muk                       |
| 241 | Saanya Patrick           | OPK                                |
| 242 | Muhinda More             | Politician, MUK                    |
| 243 | Byaruhanga Mark          | CPTM                               |

|     | NAME                  | DESIGNATION/ ORGANISATION                            |
|-----|-----------------------|--|
| 244 | Phillis               | Mukono   |
| 245 | Sekago Stephen        | Kyambogo   |
| 246 | Akampurira Bless      | Kyambogo   |
| 247 | Moses Asasira         | Adroit Consult, Project officer                      |
| 248 | Wanda Derrick         | Director of Programmes, USAID                        |
| 249 | Agaba Gabriel         | Student, Mubs  |
| 250 | Kwarishaba A          | Student, Muk   |
| 251 | Odoch Fred            | Student, NVTI  |
| 252 | Wavamuno Esau         | Student, Kyambogo                                    |
| 253 | Tuhairwe Benson       | Supervisor, ULEDA                                    |
| 254 | Turyahebwa yasin      | Businessman  |
| 255 | Nantajja Noah         | Global Marketing                                     |
| 256 | Tugume Denis          |  |
| 257 | justine Ojangole      | MD, HAI Agency                                       |
| 258 | Nabuule Mary          | Self Employed  |
| 259 | Mariam Nantale        | Labaratory Technologies, Makerere University         |
| 260 | Katuramu Paul         | Economist, Private                                   |
| 261 | Odeke Lawrence        | Teacher, KCCA  |
| 262 | Kathleen Tanner       | Intern, TASO   |
| 263 | Ssesazi Douglas       | Student, Good Samaritan H/S                          |
| 264 | Niwagaba Darius       | Student, Makerere University                         |
| 265 | Ibanda Joshua         | Executive Director, YALDA Uganda                     |
| 266 | Mukalazi Rogers       | Businessman  |
| 267 | Asea Moses            | Marketer   |
| 268 | Lawrence Rwebishengye | CEO, Gotote  |
| 269 | Lydia Wanyoto         | Acode , Board Member                                 |
| 270 | Opolot Umar           |  |
| 271 | Osiya Jeff            | SILCOM TOURS   |
| 272 | Baale David           | Supervisor, H.O.G                                    |
| 273 | Vianney Luggya        | Public Affairs Officer, Civil Aviation Authority     |
| 274 | Mulindwa Victor       | Pupil, Victorious Primary School                     |
| 275 | Seyiga Sheila         | Public Affairs Officer, CAA                          |
| 276 | Alfred Nuwamanya      | UNNGOF, Civil Society                                |
| 277 | Ronnie Isabirye       |  |
| 278 | Ivan Chesuro          |  |
| 279 | Pekorom Innocent      | Gulu, DSTV Technician                                |
| 280 | Wegulo Usherifu       | Gulu, DSTV Technician                                |
| 281 | Wonambwa Micheal      | Mbale, Student                                       |
| 282 | Kamila Mayanja        | Pupil, Victorious Primary School                     |
| 283 | Florence Fwono Owori  | Communication Manager, Victorious Education Services |
| 284 | Bamwine Fred          | RDC Mpigi, Presidents Office                         |

|     | NAME                  | DESIGNATION/ ORGANISATION                    |
|-----|-----------------------|--|
| 285 | Sebunya Isa           | Student, Kyambogo University                 |
| 286 | Mbonye Alex           | Chemist, Rene Industries                     |
| 287 | Mpagi Mugagga         | Student, Makerere University                 |
| 288 | Frederick Musimenta   | MTN Uganda                                   |
| 289 | Raymond Jackisa       | Greenleaf properties                         |
| 290 | Achan Ruth            | Pupil, Victorious Primary School             |
| 291 | Monokuma Arap         | Nakasero, Jakisa Services                    |
| 292 | Mukiibi Serunjogi     | Daily Monitor                                |
| 293 | J.Kagoro Tusubira     | Engineer, CAA                                |
| 294 | Chris Gumisiriza      | Grants Officer, EU-DGAB                      |
| 295 | Christopher Aganyira  | Director, cycon enterprises ltd              |
| 296 | Aman Sulaiman Asimwe  | Sec.Social Services, U.M.S.C                 |
| 297 | Biraro Jackson        | Student, Makerere University                 |
| 298 | Sabiiti Frank         | Student, Kyambogo University                 |
| 299 | Inyalio Frederick     | Economist, Local Government                  |
| 300 | Okori Isaac           | Pharmacist, Mulago                           |
| 301 | Nkuranga Sam          | Lawyer, Private                              |
| 302 | Lokiru Paul           | Student, Mulago                              |
| 303 | Andama Ferua          | Former Vice President ULGA                   |
| 304 | DouglasLubanga        | Farmer, Lubanga Masajja Estates              |
| 305 | Tumwine               | Officer, ESO                                 |
| 306 | Gachau Walter         | Student, Muk                                 |
| 307 | Andrew Kyabaguzi      | Education Officer, Ministry Of Education     |
| 308 | Wandega Joseph        | Legal Officer, Jan Consult                   |
| 309 | James Ochola          | Education Officer, RACI                      |
| 310 | Nyamusana Swaleh      | ICT Officer, IUIU                            |
| 311 | Kasozi Ronald         | Admin Assistant, Yald                        |
| 312 | Odong Joseph          | Research Officer, UWS                        |
| 313 | JB Senkubuge          | Researcher, NRM Network                      |
| 314 | Dada Luke             | Student, Makerere University                 |
| 315 | Donald Olama          | Member, Pan African Movement                 |
| 316 | Habimaana Gilbert     | Student, Muk                                 |
| 317 | Muhereza Alfred       | MUK  |
| 318 | Lukyamuzi Raymond     | Banker, CERUDEBU                             |
| 319 | Kasule George William | Student, YMCA                                |
| 320 | Eboyu J.Peter         | Director, FOFIDA                             |
| 321 | Mulero Emmy           | Student, MUBS                                |
| 322 | Charles M. Dajega     | Officer                                      |
| 323 | Maaik van breevoort   | Security & rule of law, Nertherlands Embassy |
| 324 | Okello Ronald         | UWS  |
| 325 | Senyonga Alex         | Student, MUK                                 |



|     | NAME                     | DESIGNATION/ ORGANISATION                       |
|-----|--------------------------|---|
| 326 | Kaweesi Emmanuel         | Student, Muk                                    |
| 327 | Muguha Ronald            | Businessman, Kampala                            |
| 328 | Luyima Julius            | Dentist, DONKEN Clinic                          |
| 329 | Herbert Mwambu           | BDS-Coordinator, GVEP-International             |
| 330 | Ojiambo Namune Disan     | Commucation&Partnership, Open space center      |
| 331 | Kawooya G.               | Engineer, TCG                                   |
| 332 | Arinaitwe Elly           | Engineer, UBC                                   |
| 333 | Waheed Karim             |   |
| 334 | Musiime Cissy            | Administrator, SPENCON Services                 |
| 335 | Nagide Emily             | Young women Advocates                           |
| 336 | Musiige Ronald           | Executive Director, BELIP                       |
| 337 | Tusingwire L             | Technician, UTL                                 |
| 338 | Musisi Jonan             | Student   |
| 339 | Kalule Umaru             | CBO, Career& Human Development Consult          |
| 340 | Joseph K.Mwambazi        | Director, Centre for Defence&Diplomatic Affairs |
| 341 | Charles Wamanga          | Private Firm                                    |
| 342 | Nantege Lydia            | Student,  |
| 343 | Atwesigye Alfred         | Student   |
| 344 | Peter Mugimba            | Law Firm, Mugimba&Tibesigwa Advocates           |
| 345 | Hamza Yasin              | Student, KIU                                    |
| 346 | Abed T.                  |   |
| 347 | Susie Alegre             | EU  |
| 348 | Kizito M.B               | Fracture Specialist                             |
| 349 | Kimberly Hughep          | Intern, TAPO                                    |
| 350 | JULIUS Kapwepwe Mishambi | Uganda Debt Network                             |
| 351 | Feboola John             | science education Consultant                    |
| 352 | Mugisha John Mary V      | Air Traffic Manager, CAA                        |
| 353 | Okecho W.                | Private   |
| 354 | Nasaga Susan             | Medic, Mulago Hospital                          |
| 355 | Amanda Banura Joan       | Student, Muk                                    |
| 356 | Lele Simon Park          | Lawyer, Dynapharm Intn.                         |
| 357 | Asiimwe W.W.             | Project Manager, MEHL                           |
| 358 | Kuteesa Micheal          | KCCA  |
| 359 | Lugona Emmanuel          | Credit Officer, Top Finance co.ltd              |
| 360 | Rugaba Nicholas          | Engineer, CORBEL                                |
| 361 | Alonzi Charles           | Social Worker, St.Kizito                        |
| 362 | Elolu Peter              | Medical Worker, Mulago Hospital                 |
| 363 | Simon Kayiwa             | Legal Metrologist, UNBS                         |
| 364 | Tweheyo James            | Chairman, UNATU                                 |
| 365 | Kalinge Nicholas         | Dentist, Naluvule Medical Centre                |
| 366 | Ahabwe Joseph            | Businessman, Sammit Heights ltd                 |

|     | NAME                | DESIGNATION/ ORGANISATION                    |
|-----|---------------------|--|
| 367 | Otema Peter         | Student, Makerere University                 |
| 368 | Amanzuru William    | Student, Law Society                         |
| 369 | Amdayo Richard      | Med Doctor, UPC MED                          |
| 370 | Emmanuel Okolotum   | Economist                                    |
| 371 | Ofwoyuru Kityo G.   | Pastor, G.C.C                                |
| 372 | Jasper Sekitoleko   | Businessman, NWFL                            |
| 373 | Justus Black        | Transport&Accountant Minister, Guide2 Uganda |
| 374 | Ettonu Ronald       | Accountant, NCC                              |
| 375 | Simon S.            | Social Worker, Plan-Uganda                   |
| 376 | Kisero John Samuel  | Valuers, Ideal Surveyor Valuers              |
| 377 | Baggio Joseph E.    |  |
| 378 | Lukoda Sulaiman     | Boda Rider                                   |
| 379 | Jaffer Ismail       | Salesman, cartridge Worldug Ltd              |
| 380 | Nanjoge Rogers      | Selfemployed/Student, Book binder            |
| 381 | Ben Sebaguzi        | Businessman,                                 |
| 382 | Flavia Nyandoi      | Executive Director, Women Focus Uganda       |
| 383 | Amek Mary Grace     | Member, Women Focus Uganda                   |
| 384 | Bwanika Patrick     | Sales Manager, Youth link news paper         |
| 385 | Robert Baingana     | Manager                                      |
| 386 | Bob Owani           | Pharmacist, Mulago Hospital                  |
| 387 | Mark Kashaija       | RF, OPM                                      |
| 388 | Rogers Mukongo      | Communication Officer, PSFU                  |
| 389 | Edmond Awor         | RF, OPM                                      |
| 390 | Sakwam Julius       | RF, MTN Uganda                               |
| 391 | Asiimwe J.          | Consultant, Team                             |
| 392 | Jano Okello         | Consultant, Team                             |
| 393 | Dr. Kaggwa Benjamin | CCIT MUK, Dream Team                         |
| 394 | Anthony Kadoma      | Student, Future Generation Grad School       |
| 395 | Amony Ogaba         |  |
| 396 | Kabogoza Sam        | Consultant                                   |
| 397 | Kanyike Kevinsa     | Media Student                                |
| 398 | Hangoli Julius      | Simba Media                                  |
| 399 | Okema Leonard       | Civil Servant, Parliament                    |
| 400 | Kasozi Lawrence     | Data Analyst, UBOS                           |
| 401 | Mutagejja Frank     | Accounts Manager, OLITECH International      |
| 402 | Oyeme Rala          | UPC  |

## PUBLICATIONS IN THIS SERIES

ACODE, (2002). The African Policy Makers Workshop on the Negotiations for a Liability and Redress Regime Under the Cartagena Protocol on Biosafety: Report of the Proceedings; ACODE Policy Dialogue Series No. 1, 2002. Kampala.

Tumushabe, G., and Mpeirwe, A., (2003). East Africa Sub-Regional Workshop on Genetically Modified Organisms: Report of the Proceedings. ACODE Policy Dialogue Series No. 2, 2003. Kampala.

Kutegeka, S., and Luyima, V., (2003). High Level Policy Dialogue on Nature, Wealth and Power: Balancing Nature, Wealth and Power Through The PEAP Revision Process, Report of the Proceedings. ACODE Policy Dialogue Series No. 3, 2003. Kampala.

Musiime, E., and Naluwairo, R., (2004). Workshop on Organic Agriculture, Food Security and Poverty Eradication: Policy Options for Increasing the Role of Organic Agriculture in Ensuring Sustainable Food Security and Poverty Alleviation in Sub-Saharan Africa: Report of the Proceedings. ACODE Policy Dialogue Series No. 4, 2004. Kampala.

Tumushabe, G., (2004). High Level Policy Dialogue on Bio-Safety Frameworks in Sub-Saharan Africa: National Biosafety Frameworks, Whose Agenda? Report of the Proceedings. ACODE Policy Dialogue Series No. 5, 2004. Kampala

Naluwairo, R., and Musiime, E., (2004). Report of the Parliamentary Public Hearing on Genetically Modified Organisms in Uganda: A New Approach to Soliciting Peoples' Views on Emerging Issues in Society. ACODE Policy Dialogue Series No. 6, 2004. Kampala

Tumushabe, G., and Naluwairo, R., (2006). The East Africa Conference on Intellectual Property Rights and Development: Synthesis Report of the Proceedings. ACODE Policy Dialogue Series No. 7, 2006. Kampala.

Tabaire, B., and Okao, J., (2010). Reviving Makerere University to a Leading Institution for Academic Excellence in Africa: Synthesis Report of Proceedings of the 3rd State of the Nation Platform. ACODE Policy Dialogue Series No. 8, 2010. Kampala.

Tabaire, B., and Okao, J., (2010). A Reflection of Uganda's Foreign Policy and Role at the UN Security Council: Synthesis Report of Proceedings of

the 5th State of the Nation Platform. ACODE Policy Dialogue Series No. 9, 2010. Kampala.

Tabaire, B., and Okao, J., (2010). The Preparedness of the Uganda Police to Ensure a Free, Fair and Violent-free Elections in 2011: Synthesis Report of Proceedings of the 6th State of the Nation Platform. ACODE Policy Dialogue Series No. 10, 2010. Kampala.

Tabaire, B., and Okao, J., (2010). Transforming Uganda's Public Policy, Economy and Politics: Synthesis Report of Proceedings of the 7th State of the Nation Platform. ACODE Policy Dialogue Series No. 11, 2010. Kampala.

Tabaire, B., and Okao, J., (2010). Decentralization; A Good Thing Being Abused: Synthesis Report of Proceedings of the 8th State of the Nation Platform. ACODE Policy Dialogue Series No. 12, 2010. Kampala.

Tabaire, B., and Okao, J., (2010). Politics, Patronage and Religion in Uganda: A Synthesis Report of the Proceedings of the 9th Session of the State of the Nation Platform. ACODE Policy Dialogue Series, No. 13, 2010. Kampala.

Tabaire, B., and Okao, J., (2010). Uganda's National Budget 2010/2011: A Critical Look at the Government's Priorities: A Synthesis Report of the Proceedings of the 10th Session of the State of the Nation Platform. ACODE Policy Dialogue Series, No. 14, 2010. Kampala.

Mugenyi, O., et.al. (2010). Equitable Sharing of the Treasures of Oil and Gas in a Transparent and Environmentally Sustainable Manner: A Synthesis Report of the Proceedings of the Parliamentary Symposium on Oil and Gas Development in Uganda. ACODE Policy Dialogue Series, No. 15, 2010. Kampala.

Nampewo, S., and Bogere, G., (2013). Effectiveness of the National Budget: Taking Stock of Fiscal Expenditure Outcomes in Uganda. A Synthesis Report of the Proceedings of the Second High Level Policy Dialogue on the Budget 2012. ACODE Policy Dialogue Report Series, No.16, 2013. Kampala.



## ABOUT THE AUTHOR

Naomi Kabarungi Wabyona is a Research Officer with ACODE. She previously worked as a Communications and Advocacy Officer and as a Public Relations Manager with not-for-profit development organisations in Uganda. Naomi has also worked as an Associate Consultant in Media Communications with Vachi Communications Ltd. She holds a Bachelors' Degree in Mass Communication (MassCom) and a Diploma in Performing Arts both of Makerere University Kampala.

ISBN 978 9970 34 009 5



Advocates Coalition for Development and Environment  
Plot 96, Kanjokya Street, Kamwokya  
P. O. Box 29836, Kampala. Tel: +256 312 812150  
Email: [acode@acode-u.org](mailto:acode@acode-u.org); [library@acode-u.org](mailto:library@acode-u.org)  
Website: [www.acode-u.org](http://www.acode-u.org)