



UGANDA AT 50: THE PAST, THE PRESENT AND THE FUTURE



A Synthesis Report of the Proceedings of the “Uganda @ 50 in Four Hours”
Dialogue Organised by ACODE, 93.3 Kfm and NTV Uganda at the Sheraton Hotel -
Kampala – October 3, 2012

Naomi Kabarungi-Wabyona

UGANDA AT 50: THE PAST, THE PRESENT AND THE FUTURE

A Synthesis Report of the Proceedings of the “Uganda @ 50 in Four Hours” Dialogue Organised by ACODE, 93.3 Kfm and NTV Uganda at the Sheraton Hotel - Kampala – October 3, 2012

Naomi Kabarungi-Wabyona

ACODE Policy Dialogue Report Series, No. 17, 2013



Published by ACODE
P.O. Box 29836, Kampala - UGANDA
Email: library@acode-u.org, acode@acode-u.org
Website: <http://www.acode-u.org>

Citation:

Kabarungi, N. (2013). Uganda at 50: The Past, the Present and the Future. A Synthesis Report of the Proceedings of the "Uganda @ 50 in Four Hours" Dialogue. ACODE Policy Dialogue Report Series, No.17, 2013. Kampala.

© ACODE 2013

All rights reserved. No part of this publication may be reproduced, stored in a retrieval system, or transmitted in any form or by any means – electronic, mechanical, photocopying, recording or otherwise without prior permission of the publisher. ACODE policy work is supported by generous donations from bilateral donors and charitable foundations. The reproduction or use of this publication for academic or charitable purpose or for purposes of informing public policy is exempted from this restriction.

ISBN 978 9970 34 009 5

Cover Photo: A Cross section of participants attending the Uganda @50 in 4 Hours Dialogue held on October 3, 2012 at Sheraton Hotel in Kampala.

TABLE OF CONTENTS

List of Acronyms	v
Acknowledgements	vi
1. Introduction.....	1
1.1 Opening Remarks.....	1
2. The Panel Discussions	2
2.1 The Promise of Independence.....	2
2.2 Leaving the Moment.....	5
2.3 The Ugandan Promise: Creating the Future that we want	6
3. Moving Forward: The Big Ideas Challenge	9
3.1 Conclusions	10
Annex: List of Participants.....	11
Publications in this Series.....	21

LIST OF ACRONYMS

ACODE	Advocates Coalition for Development and Environment
IABIC	Independence Anniversary Big Ideas Challenge
LEGCO	Legislative Council
NGO	Non-Governmental Organisation
NRM	National Resistance Movement
UN	United Nations
UPE	Universal Primary Education

ACKNOWLEDGMENT

The Uganda at 50 in Four Hours live-broadcast dialogue was organized and facilitated by ACODE's Citizens Budget Tracking Information Center (CBTIC). ACODE is deeply grateful to the Hewlett Foundation for the core funding support to CBTIC by which this dialogue was made possible.

We acknowledge the contribution of our Uganda at 50 partners, the Nation Media Group in Uganda (NTV Uganda and KFM) in ensuring that this dialogue was highly publicized and broadcast live on air and on cyberspace; the National NGO Forum, the Expanding Social Protection (ESP) Programme and the Civil Aviation Authority (CAA), who partnered with us as part sponsors in advertising the event. We are deeply indebted to the experts who accepted to be panelists in the different segments; the discourse would not have been as enriched without their experience of our history and their expertise and passion in envisioning the Uganda that we want. Special thanks go to Patrick Kamara and Aisha Alibhai for moderating the dialogue.

Last but not least, we are grateful to the people who joined the dialogue by participating both live and online; without their voices, the dialogue would have been in vain.

1. INTRODUCTION

While Uganda planned to celebrate the Jubilee Year – when the country got independence from the British on 9th October 1962, the Advocates Coalition for Development and Environment (ACODE) convened a live television dialogue – Uganda @ 50 in Four Hours. By bringing notable media houses – NTV and KFM radio, ACODE provided a platform to as many Ugandans as would join - in the dialogue to reflect on the 50 years of Uganda’s independence and share the big ideas they believe would transform the country over the next 50 years.

This report is a record of the discussions that took place under the theme: “The Ugandan Promise” based on the foundation of the Constitution of Uganda, that all Ugandans have sovereign and indelible rights to pursue a life of prosperity, social justice and peaceful coexistence in a democratic state. The discussions were organized in three segments featuring panel discussions comprising eminent Ugandans representing the past and post-independence generations, and the young people that represented the future.

With the understanding that an open, non-politicized conversation on Uganda in the past, the present and the future holds the promise for Ugandans, the national dialogue appealed to many citizens at home and abroad. A number of organizations, namely: the National NGO Forum, the Expanding Social Protection Programme and Civil Aviation Authority were proud part-sponsors advertising the national dialogue.

Indeed, more than 400 people including professionals from various fields; academia, public service, politics, activists, students and the business community gathered at Sheraton Hotel in Kampala, on 3rd October 2012 to share their dreams, aspirations and expectations of their country in perspective of how far the nation had come, what had gone wrong and how to shape the future as a nation - Uganda.

The live broadcast was relayed on four up-country FM radio stations covering the major regions of Southern, Western, Northern and Eastern Uganda, and live feeds were posted on Facebook and other social media sites.

1.1 Opening Remarks

Participants both in Uganda and in the Diaspora attended, listened over the radios, watched on television and interacted via social networks –

embracing the opportunity of the Dialogue as the first step for every Ugandan to participate in achieving ‘the promise of Uganda’ that is desirable for posterity. ACODE Executive Director Mr. Godber Tumushabe noted that it was indeed “time not only to reflect on how we have failed as a country, but also to focus on the lessons we have learnt, the future and opportunities we can work for and earn together”.

“Fifty years, since Uganda got independence, is too long a time to still place blame on colonialism and slavery as the cause of our failure,” Mr. Tumushabe noted.

2. THE PANEL DISCUSSIONS

The Uganda at 50 in Four Hours Dialogue was characterized by discussions arranged in three segments. A 15-minutes animation was shown to tickle participants to envision a transformed and prosperous Uganda where there are unlimited possibilities and opportunities for every Ugandan in the next 50 years.

The discussions in each segment were guided by eminent Ugandans selected on the basis of their experiences in respect to the generational periods pre and post Uganda’s independence. The discussions were moderated by renowned Ugandan broadcast journalists.

2.1 The Promise of Independence

Discussions in this session focused on the expectations and aspirations from independence. Sharing personal experiences, panelists painted a picture of excitement and high expectations. On the dawn of Tuesday 9th October 1962, Ugandans from all walks of life, regardless of class or tribe, jubilated when the Union Jack came down and the Ugandan flag was raised. Indeed, independence came with high expectations that everything would change for the best: that all people would equally enjoy free education and health care services; that girls would easily access education, and that Ugandan school teachers would take over from the British; that Ugandans would engage in gainful business - just like the Asians and the British who dominated [even] the smallest of shops on the high streets of Kampala - that Ugandans would have money in their pockets; that a Ugandan leader would expunge the lines of division drawn by the colonial master along tribal territories; and that Uganda would be able to make national decisions without reference to London – the seat of the colonial master.



Segment-one panelists discuss “the Promise of Uganda”, L-R: Mrs. Joyce Mpanga, MP in the Uganda National Assembly in the 1960s; Amb. Paul Etiang, former Deputy Prime Minister and Minister for Disaster and Refugees; Rtd. Bp. Ilukol Geresom, a key negotiator for peace in the Teso Region; Ms. Thereza Mbire, a celebrated businesswoman and Rt. Rev. Baker Ochola, from the Acholi Religious Leaders Peace Initiative

These and many other sentiments shared during the discussions were reminiscent of a new Uganda that would instantaneously achieve total self-sufficiency in education, economics, politics, unity and prosperity. However, the excitement died down too soon, largely because there was a lack of synchronization between the pursuit of, and the preparation for independence. The agitators of Uganda’s independence had little notion of what they wanted post-independent Uganda to look like. This failure was partly attributed to tribal sentiments and agitation for federalism – a result of the divide-and-rule policy by the colonial master.

As noted by veteran Joyce Mpanga, the first document that brought Ugandans together was the Constitution of 1962. Before 1962, nobody talked about Uganda– there was Buganda, Tooro, Bunyoro, Teso and all tribes had made treaties with the British Government. Mpanga recalled that while many were talking about federo, it was only Sir Andrew Cohen [British Governor of Uganda Protectorate] that first talked about a unified government.”

Sir Andrew Cohen is recorded in Uganda's history as the Colonial Governor (1952 - 1957) who helped Uganda take the first steps towards self rule. He deliberately increased the number of Ugandan representation on the Legislative Council (LEGCO). It was a good effort that came too late considering that the LEGCO- established in 1920 - was since then monopolized by the British. It was later opened to Asians while Ugandans were left out for more than 30 years, till 1950 when only six male Ugandans were allowed for the first time.

In the business field, according to veteran entrepreneur Ms. Theresa Mbiire, gainful business was the reserve of the Asians and the British who operated all the shops including the retail kiosks down town. Furthermore, because Uganda had been split into territorial boundaries, Ugandans at the time agitated for economic independence as Baganda, Banyoro, Batooro, Itesot and northerners but never as Ugandans.

Panelists agreed that while Ugandans just like most of Africa were saying 'we want independence now', they were ill-prepared to handle self-rule - merely received on a silver platter. While the agitators for freedom started uprisings such as the one at Makerere College in 1961, there was no unanimous agitation for freedom. Faction leaders like Benedicto Kiwanuka and Milton Obote were not in agreement on what the post-independence government would operate without the British.

By 1962, most of Africa was generally talking about independence but not necessarily freedom. It was not clear how to manage post-independent Uganda. It seemed as though it was good enough to just have independence, and think about what to do with it later on. The struggle for independence was largely ticked off by the UN Resolution 1714 -Uniting for Peace Resolution – taken in 1958/59. In June 1960 for example, France decided to award independence to all her territories.

Immediately after independence, there were high expectations on the first Ugandan government to nurture a sense of belonging for the people, to deliver economic freedom and to provide social services to the people.

Before independence, indigenous Ugandans were tilling the land to grow coffee and cotton. While the British established cooperatives, such as the Uganda Development Corporation, only the Asians were allowed to produce these cash crops. Ugandans had a dream that they would also operate shops on the up-market Kampala road from the down town kiosks to which Africans were relegated.

Despite the lamentations of what should and should not have been, panelist Bishop Gerosom Ilkor and other participants raised a case for the British government as having laid the foundation for quality health and education services through the Christian Missionaries, albeit only accessible to a privileged few. Perhaps ‘independence’ was overrated - the expectations were far too high. Whereas independence was most desirable for Uganda and many associated good things, Uganda was not prepared to receive it.

2.2 Living the Moment

This session focused on what Ugandans had learned from the 50 years of independence, what they could have done better and the mistakes that should never be repeated. The session propelled the discussions to the most nostalgic. Whereas Uganda seemed to progress in terms of economic development and democratic leadership in the years before and leading to independence, its citizens had become frustrated over the latter years. It is often cited that by independence, Uganda’s economy was at the same footing as Singapore’s, yet the latter has since taken off to manufacturing while Uganda lags behind. Further, Uganda had earned her name as the pearl of Africa because of her good climate, yet her potential as the food basket of Africa had been eroded by environmental degradation - a sign of poor governance and management practice after independence.

But what went wrong? Pondering on this question, Dr. Miria Matembe used the analogy of the Exodus of the Israelites in the Bible – to describe Uganda’s leadership as power hungry and arrogant – and not humble servants of the people of Uganda who had been moving around



“Leaving the Moment” Panelists (L-R) Dr. Miria Matembe former ethics and integrity minister and advocate for women’s rights; Mr. John Nagenda, Senior Presidential Advisor; Amb. Paul Etyang, Rt. Rev. Ilukol Geresom and Prof. Pen-Mogi Nyeko, Vice Chancellor Gulu University

the mountain for 50 years. The children of Israel lamented to Moses [leadership] that they were better off in Egypt than being on the never ending journey to the Promised Land. Most participants blamed the ruling National Resistance Movement government for the failure to deliver on the promises of peace, unity, transparency and prosperity since 1986. While Uganda has had eight governments since independence, the National Resistance Movement government has been in leadership for more than half of the jubilee period.

Whereas the NRM government is credited for bringing Uganda much closer to the dream by providing mass education (Universal Primary and Secondary Education) and reinforcing peace and security as opposed to the anarchy that had become rampant in French-African states albeit having got independence at the same time as Uganda - the past two decades were characterized by youth unemployment, corruption, arrogant leadership, and impunity of the NRM government.

There were arguments that democracy is a long term process before you get to the desired spot. References were made to China, where the government works out where they want to go and proceed to go there; and whoever stands in the way, gets trampled. According to proponents of this argument, it was better to live in a peaceful and secure Uganda than a “developed” but “undemocratic” China. The comparison could often be misleading. The NRM government was credited for the visible and tangible developments, the peace and security as compared to the terror of the 1970’s.

2.3 The Ugandan Promise: Creating the Future that we want

Panelists in this session focused on the commitments the country should make to build the desired future. The discussions were guided by what Uganda as a country wants. The panelists agreed that Uganda was well-endowed with both human and natural resources, but what was needed to achieve development for posterity was a transformative leadership: “I want to see a Uganda managed as a country and not as a personal project. A Uganda with value systems, honesty, hard work and integrity,” Dr. Matembe argued.

The discussions moved from problems Uganda had to endure, to highlighting Uganda’s potential and possibilities that the young generation could harness to turn Uganda into “the Uganda we want”. The opportunities that Uganda could harness to achieve what was lacking, and chart the path to the desirable Uganda were highlighted.



Panelists discuss “the Ugandan Promise”; L-R: Hellena Okiring, a youth rights advocate; Hon. Richard Todwong, Member of Parliament – Nwoya Constituency and [Designate] Minister without Portfolio; Prof. Venansius Baryamureeba, Vice Chancellor Uganda Technology and Management University; and Godber Tumushabe, Executive Director ACODE.

Drawing from the animated short film- the Ugandan Promise panelists concurred, those greater achievements for Uganda’s young generation are possible where social infrastructure and human capital are well planned. As elaborated by Professor Venansius Baryamureeba, proper systems; health, education and improved use of science and technology are needed in developing national identification. It does not matter for example in the United States of America who becomes President – the expected moral standard and expertise of each department head is already known. The importance of issue-based politics should be emphasized rather than awarding ‘faithful cadres’ with ministerial and advisory positions, yet they are neither skilled nor qualified to deliver services to the people.

Tolerance of divergent views and opinions, particularly in politics where political parties are not groomed along tribal divisions but issues was another virtue that was emphasized during the debates. The teaching of indigenous languages in schools, zero-tolerance for corruption, the eradication of the HIV/AIDS epidemic, a Uganda where constitutionalism

is the norm and not the exception – formed some of the elements of the Uganda most of the participants wished to live in.

But is “the Uganda we want” achievable? Humans had fallen short of the glory of God; and as the old adage goes, if wishes were horses, beggars would ride - a rude reality that there is no perfection. The past 25 or so years had seen the economy grow to stability, although economic justice was lacking. In the next 50 or so years, the expectations were of [economic] growth as well as justice – changing the organization of the economy in order to achieve full employment. And as Dr. Suruma pointed out, no one has a formula for that, but it was believed that with the funds from Uganda’s new petroleum industry, social and economic justice could be achieved. Only with economic justice can Uganda have political stability. In addition, many Ugandans believe that less individualism and non-political patriotism would make “The Uganda we want.”

Others rebuked neocolonialism and the National Resistance Movement - a government that had short-changed the people of Uganda with ideologies of capitalism - relevant for the time it was broad based. The ‘winner takes all’ ideology took Ugandans backward from the belief of unity in diversity –where the political opposition should have space to contribute to the development of the “Uganda we want”. For example, in order for Ugandans to enjoy the full benefit of the oil money, local content where Ugandans are suppliers and contractors should be deliberately encouraged, rather than keep them on the periphery of the oil business. The lack of civic competence makes people more gullible to realize the potential of the next 50 or so years of “the Uganda we want”.

While the political leadership might have numerous faults, it the duty of the citizens to ensure quality leadership by electing leaders who can take the country to the desired future – the Uganda we want. Every generation that transcends to another regime does so with a lot of bitterness and frustrations. Everyone wants change, yet there has been [serial] crisis of change of leadership.

In many national discussions there has been a constantly intriguing question that goes unanswered; what makes us Ugandan? The question is suggestive that Ugandans do not really believe or feel that they are Ugandans. Thus, it is important to develop and adopt a citizen’s charter so that Ugandans know their commitment to the country. The charter would be printed in people’s birth certificates, passports and all other official identification documents; and a requirement for instance for civil service recruits to recite the charter.



Creating the future we want: Dr. Ezra Suruma, former Minister of Finance Planning and Economic Development, and Senior President Advisor (standing, right) challenged the young people to take up the responsibility of changing Uganda rather than being quick to point at other people's mistakes.

The ruling NRM government was faulted on its otherwise good policies and programmes such as mass education and security. The much hyped Universal Primary Education (UPE) was considered a case of doing so much and yet achieving so little. While developed economies such as the USA are driven by talent and entrepreneurship, Uganda's government seemed to give its children "an 18th century education to compete in a 21st century economy" asserted ACODE's Godber Tumushabe.

3. MOVING FORWARD: THE BIG IDEAS CHALLENGE

At the conclusion of the dialogue, Ugandans were called upon to share the [big] ideas that have the potential to develop and could transform Uganda over the next 50 or so years to "the Uganda we want". The Independence Anniversary Big Ideas Challenge (IABIC) was initiated by ACODE and supported by partners, premised on the fundamental belief that the promise of success could stimulate innovative thinking, motivate people

to believe in themselves, and dream [and think] of big ideas that could provide real solutions to public policy challenges of the time.

3.1 Conclusions

Uganda at 50 in Four Hours was the single biggest dialogue to commemorate Uganda's 50 years of independence that took on a national character. It brought together Ugandans at home and abroad; from the political, religious, and academia to private and public service sectors as well as development partners. Indeed it was enlightening for the younger generation to listen and learn as their age-counterparts of 1962 recounted Uganda's history. But even more importantly, it was a unique experience for the different generations to analyze how far Uganda had come, and to paint [a picture of] "the Uganda we want".

A number of valuable insights came out of the discussion regarding the way forward for "the Uganda we want". Uganda may have suffered at the hands of colonial slavery for a long time, but at 50 years of independence, Ugandans are old enough to define "the Uganda we want." While some of the achievements of past and present Uganda governments, such as universal primary education, peace and security, and oil exploration and development, are notable, Ugandans have not yet arrived in "the Uganda we want."

ANNEX: LIST OF PARTICIPANTS

	NAME	DESIGNATION/ ORGANISATION
1	Ndagire S Alaisha	Executive Director, Hope after Retrenchment
2	Hon. Katoto Habib	Member of Parliament
3	Adoum Moussa	Student, Makerere University
4	Ndugwa Hassan	Programme Assistant, UMYDF
5	Dr. J. Senkumba	DHO, ALIAFU
6	Sebaduka Collins	Administrator, Mukono DLG
7	Stephen Batanudde	Financial consultant
8	Gumila Mbuga Sulaiman	Executive Director, UNRSPOL/BWUCC
9	Charlotte Kisitu	Business woman, GRO
10	Sesazi Douglas	Student, Good Samaritan High School
11	Kuteesa Micheal	KCCA
12	Ajok Lucy	MP Woman Apac, Parliament
13	Segawa	journalist
14	Ganafa Joseph	Engineer, Consultant
15	Enock	
16	Mboga James	Md
17	Mugume Clauce	Engineer, Stirling
18	Charles Oscar Akum	AAR, Credit
19	Kizito G	Research Assistant, FICCCU
20	Kagwa Musa	Entrepreneur
21	Mangeni Robert	Entrepreneur
22	Muhwezi Richard	Economist
23	Ayena Kaspas	Mp Oyam North, Parliament
24	Muwonge Joshua	Student, Goshan
25	Muhereza Rivan Peter	Coordinator UPNAC-U, APNAC-UMVC
26	Alum Santa	MP OYAM, Parliament
27	Stephen K Galiwango	Journalist, Trade ecomagazine&equator Media
28	Kasiiko Ivans	Chairman, IYF
29	Kirunda Sadat	Youth, BIDA
30	Nuwagaba Darius	Student, MUK
31	Nyaribi David	Student, Makerere University
32	Metaloro	Student, Makerere University
33	Kibuuka	Student, New horizon
34	Sharon N.K	Staff, Parliament
35	Nduhukire Sheila	Guild President, Mbarara University
36	Senabulya Rogers	It Technician UNBS,
37	Muzira Bernard	Video Editor/Writer, Sky Limit ENT
38	Yoti Ernest Elma	PFOI, CAA Ug
39	Frank Katusiime	CEO, BIIL

	NAME	DESIGNATION/ ORGANISATION
40	Kiiza Henry	Businessman
41	David Nkuggwa	Pastor, Church Leader
42	Abbo Racheal	dept executive, monitor Publications
43	Muwanga John	ICEA Agent, ICEA
44	Lwanga Charles	Construction Manager, MUK
45	Mugwiri Simons	Student, APTECH
46	Rogers Ole	CEO, River Bank
47	Mugume	Director, Makerere
48	Elyasi Geye	Driver, UNDP
49	Atuhairwe Isaac	Student, APTECH
50	Gkrass Erick	Counselor, TASO
51	Kiberu M.Micky	Director, Danilex Contractor
52	Pacuto Peter	Maketerer, Node Six
52	Moses Makatu	Sales Manager, Top Finance
53	Katushabe Jane	Representative, UGATO
54	Muhumuza J	Businessman, Self
55	Faith Osende	Business Executive, Monitor
56	Beatrice F.Ikulai	Team leader, MOFPED
57	Freddie B Kwirigira	Marketer, GDV
58	Adam Babale	Princ. Economist, LGFC
59	Lwanze Gabriel	Electrician
60	Lwanga Charles	journalist
61	Dramva James	Student
62	Lawrence Okware	Researcher
63	ED.Luo Frobisher	Technocrat, NPA
64	Nalunga Enwah	Journalist, UMCAT
65	Kyobe David	Med.Prep, Laboratory
66	Wodero Francis	Engineer, AIC
67	David Otim	Civil Society, MCC Uganda
68	Kazoora John	Independent Consultant
69	Oyaba Amos	Student, DAFAME
70	Labu Frederick	Engineer, DATA FUNDI
71	James Male	DO, Ug. National NGO Forum
72	Phillemon Ochanda	DO
73	Kato John	Student
74	Mukasa Joseph	Student
75	Kanyesigye Nelson	student
76	Mwesiga Edgar	student
77	Douglas Mawejje	Prog.Director, GPYC-Uganda
78	Barigayore Rogers	Lecturer, KIU
79	Joseph K Mwambazi	Director, CFDDA

	NAME	DESIGNATION/ ORGANISATION
80	Masembe Joel	CRI
81	Serunjogi Collins	Coordinator, DATS
82	Mundua Samuel	Lecturer, Cavendish University
83	Rogers Kakuru	Lecturer, UCU
84	Kwizera Derrick	Member, HRMAU
85	Milton Ocen	Lawyer, MKECo Advocates
86	Karagaba B.	YEF Manager, YAEF
87	Paul Katuramu	Economist
88	Bishop Gereshom Ilukol	Bishop, Church of Uganda, Panelist
89	Hellena Okiring	Prog.Manager, UYONET
90	Edmond Kizito	CEO, ORINAWA Media -Uganda LTD
91	T.K.Mbire	Entrepreneur, Panelist
92	P.O.Etiang	Rtd Ambassador, Panelist
93	T.Keizire	P.R.O, KDL
94	Nakiyaga Amina	Secretary, Mpagi.Kayofo & Advocates
95	Kabishanga	CEO, New Horizon
96	Jane Namuddu	Research Coordinator, ESPC Expanding social Protection
97	Eugene Semakula	Research Officer, ACODE
98	Tobias Blooz	Volunteer, UYONET
99	Wachemba Rogers	Youth
100	DAVID Etuk	HRCconsultant, NUSHAA(U)
101	Emuriat Julius	Tech.Director, Jet International
102	Kanyunyuzi Christine	
103	Todwong Richard	MP, Parliament/Panellist
104	Okello Patrick	Proj.Coordinator, World Vision
105	Matovu Richard	Student, Kyambogo University
106	Julius K. Warugaba	Counsellor
107	Robert K.Tuhamire	Ceo, Rocker Bonna LTD
108	Mawerere Sam	Freelance
109	Aggrey Omara	Head of Sales, Roke Telecom
110	Alice Kigayaza	
111	William Betunga	Deputy Manager, Tour& Travel
112	Lubwama Henry	Planning&Development Coordinator, Namirembe Diocese
113	Acuch Peter	Public Service, Parliament
114	Medi Nsereko	CBS/Journalist
115	Binabagwa William	Youth Leader, Namulanda Sub-Parish
116	Lukwago Geoffrey	Pastor, Jesus Cares Ministry
117	Opio James	Businessman, Rotex Logistics
118	Victoria Sekitoleko	Director, Speakers Forum
119	Patrick Byakagaba	Lecturer, Faculty of Forestry MUK
120	Tindiwensi Isaac	Student, MUK

	NAME	DESIGNATION/ ORGANISATION
121	Mubangizi Yese	Director, Nile High School
122	Pablo Bashir	Teacher, Jamykss
123	Odongpinyi Francis	Medical Rep, TATA Uganda
124	Anthony Butele	Private Sector
125	Sengendo E.Kigozi	Educator, MOES
126	Ariong Richard M.	ICEA Agent, ICEA
127	Nyabwana Tito	Entebbe, Jeputo
128	Ssozi Dennis	Makindye
129	Mulinga Lillian	Student, Uphill College Mbuya
130	Barongo P.A	Advisory Board(YOUTH), CCEDU
131	Okalany Pius	Kyambogo University
132	Okello James	Nalya
133	Ocen Henry	Security, RROOFING Group
134	Kauma Enock	Lawyer, K&K Advocates
135	Noah Obokello	Civil Servant, KCCA
136	Joseph Bossa	UPC
137	Okello Lulia	UPC
138	Sentongo Richard	Teacher
139	Agume Bernard	Consultant
140	Naomi Nakamatte	SPO, ART
141	Fred Makolas	UAOG
142	Gasyodo Isaac	NIC
143	Nuwagaba Arthur	Link world Technologies
144	Lillian Nsubuga	PRM, UWA
145	Nyangoma	Info.Asst, UBOS
146	Edward Natamba	E.D, SOWIPA
147	Iguma Gabriel	Wizalts Media,
148	Godwin Mugenyi	Social Worker, Nordic
149	Okello Lulima	Spokesman, UPC
150	Draru Harriet	Student, UAIHMIS
151	Kayondo DEUS	Auditor, REA
152	Byamugisha Amon	Student, FHS
153	Kizito T.M	Protocol, HVB
154	Chombe	PGRR
155	Lillian Temba	Software Development, URA
156	Akandwanaho Justine	Student, MUK
157	Okullo Olumu Patrick	Engineer, NWSC
158	Senkubuge James	IT Consultant, IKK
159	Twinamatsiko E	MUK
160	Tumwebaze Phillemon	Student, MUK
161	Joseph Lubega	Marketing Officer, Summit

	NAME	DESIGNATION/ ORGANISATION
162	Florence	T.M, MOLHUD
163	Ahweera Stephen	Operation Director, 495 Uganda
164	Kizito J	A/C Mgr, SKH
165	Muhwezi Deus	ASS.COMM, MAAIF
166	Mpendo David	Researcher, Stanbic
167	Akona Alex	Prog.Officer, MAAIF
168	Bwanika Joseph	Student, UMU
169	Ezra Suruma	Prof., Presidents Office
170	G.W.Kiyingi	Dr., EASLIS
171	Francis Aruo	Lecturer, MUBS
172	Chepkap Esther	Student, Nkozi University
173	Bosco Tumusiime	Audit Manager, BVL &CO.CPAS
174	Bigirimana Emmanuel	Ag Gen Sec, Uganda Civil Society
175	Miyami Moris	E.E.S
176	Eustas Mbabazi	Journalist, Red Pepper
177	Banyendera H.	Planner, CAA Ug
178	Kasaya Stephen	Economist, MGLSD/ESP
179	Paul Olapa	Deputy ED, DRY
180	Luweesi Jacob	Student, Kyambogo University
181	Sendaula Yasin	Accountant, SKY Agencies
182	Ryan Ateng	Manager, Digital Alliance LTD
183	Prof.B.Kiregyera	Dev
184	Kasibin Francis Mutaka	Director Public Affair, Newlife special need education
185	Katushabe Maureen	Student, MUBS
186	M.A.Muhwezi Muran	Teacher, MUK
187	Jackie Asiimwe	
188	Biraahwa Mukitale	MPC/MAN Economy, Parliament
189	Johnson Omona	Nat. Coordinator, CSOPNU
190	Dr.Shelina R Abaho	Health Specialist, Compassion International
191	Mwebembezi Canary	Student, Kyambogo University
192	Ekol Dennis	Teacher, Muk
193	Oromakecha Charles	Engineer, Strasburg Ug LTD
194	Kaijuka Charles	Student, Mulago Paramedical School
195	Rwanfukani Muwonge Ahmad	KCCA Operations, KCCA
196	Kasozi Mulindwa	Member, Pan African Movement
197	Kaviri Ali	Leader, FOWODE(YOUNG LEADERS THINK FOR POLICY Alternative
198	Samuel Davis Wante	BSCN/N/O, Bailor Uganda
199	Oundo J.Leo	Engineer, Jano Group
200	Emma Ekimia Henry	Dev't Administrator, Eastwill Consult
201	Aliku Francis B	Planner, Jade Peastein
202	Denis S.Care	sms one,

	NAME	DESIGNATION/ ORGANISATION
203	Kinyera J.W	Lawyer, Private
204	Kato Nathan	Public Administrator, Private
205	Okolotum Emmanuel	Economist, Private
206	Fredrick Kyayongo	Student, Private
207	Tuhumuza Areon	Student, Private
208	Kato William	Designer, MJM Computers
209	Julius Aguma	F/B Manager, Café Javals
210	Kimera Ronald	Student, Makerere
211	Vincent Tware	Consaltant, Alpline
212	Oribakiriho John	Student
213	Okello Igune Christopher	Volunteer, Fowode
214	Opondo	Lawyer, UPC
215	Osinde Orach	Lawyer, FHRI
216	Gaswaga Martin	Lawyer, UPC
217	Mbabazi Jonas	Research, ACODE
218	Nimusiima Brian	self employed, cleaning
219	Olando K Emmanuel	Student, KIU
220	Okello JOHN	
221	Okot Pascal	Researcher, MUBS
222	Ogwoko Julius	Student, UMU Nkozi
223	Kayondo Mutebi Derrick	Student, Mulago Paramedical School
224	Marloes Winnubst	Manager, Freelance
225	Halima Yasin	Student, UMEAT
226	Owinyi Hakkim	Student, UMCAT
227	Ombogi S Okello	Student, Kyambogo
228	Mulindwa Ronald	Student, KIU
229	Luwagga Peter M	Student, MBI
230	Constantine A.D Tadius	Agronomist /Director, Mempro
231	Mukasa Peter	Activist, Better Uganda
232	Atuhairwe Denis	Activist, MBI
233	Edwin Sande	Northern California University
234	Kamukama Travor Mark	Pupil, Victorious Primary School
235	Tumukwatse Adrine	Student, Mubs
236	Andrew Irumba	Journalist, Redpepper
237	Kato Christopher	Accountant, Grant thomton
238	Masaba Laman	Banker, Equity Bank
239	Waiswa Adam	lawyer
240	Mukunzi A.	Teacher, Muk
241	Saanya Patrick	OPK
242	Muhinda More	Politician, MUK
243	Byaruhanga Mark	CPTM

	NAME	DESIGNATION/ ORGANISATION
244	Phillis	Mukono
245	Sekago Stephen	Kyambogo
246	Akampurira Bless	Kyambogo
247	Moses Asasira	Adroit Consult, Project officer
248	Wanda Derrick	Director of Programmes, USAID
249	Agaba Gabriel	Student, Mubs
250	Kwarishaba A	Student, Muk
251	Odoch Fred	Student, NVTI
252	Wavamuno Esau	Student, Kyambogo
253	Tuhairwe Benson	Supervisor, ULEDA
254	Turyahebwa yasin	Businessman
255	Nantajja Noah	Global Marketing
256	Tugume Denis	
257	justine Ojangole	MD, HAI Agency
258	Nabuule Mary	Self Employed
259	Mariam Nantale	Labaratory Technologies, Makerere University
260	Katuramu Paul	Economist, Private
261	Odeke Lawrence	Teacher, KCCA
262	Kathleen Tanner	Intern, TASO
263	Ssesazi Douglas	Student, Good Samaritan H/S
264	Niwagaba Darius	Student, Makerere University
265	Ibanda Joshua	Executive Director, YALDA Uganda
266	Mukalazi Rogers	Businessman
267	Asea Moses	Marketer
268	Lawrence Rwebishengye	CEO, Gotote
269	Lydia Wanyoto	Acode , Board Member
270	Opolot Umar	
271	Osiya Jeff	SILCOM TOURS
272	Baale David	Supervisor, H.O.G
273	Vianney Luggya	Public Affairs Officer, Civil Aviation Authority
274	Mulindwa Victor	Pupil, Victorious Primary School
275	Seyiga Sheila	Public Affairs Officer, CAA
276	Alfred Nuwamanya	UNNGOF, Civil Society
277	Ronnie Isabirye	
278	Ivan Chesuro	
279	Pekorom Innocent	Gulu, DSTV Technician
280	Wegulo Usherifu	Gulu, DSTV Technician
281	Wonambwa Micheal	Mbale, Student
282	Kamila Mayanja	Pupil, Victorious Primary School
283	Florence Fwono Owori	Communication Manager, Victorious Education Services
284	Bamwine Fred	RDC Mpigi, Presidents Office

	NAME	DESIGNATION/ ORGANISATION
285	Sebunya Isa	Student, Kyambogo University
286	Mbonye Alex	Chemist, Rene Industries
287	Mpagi Mugagga	Student, Makerere University
288	Frederick Musimenta	MTN Uganda
289	Raymond Jackisa	Greenleaf properties
290	Achan Ruth	Pupil, Victorious Primary School
291	Monokuma Arap	Nakasero, Jakisa Services
292	Mukiibi Serunjogi	Daily Monitor
293	J.Kagoro Tusubira	Engineer, CAA
294	Chris Gumisiriza	Grants Officer, EU-DGAB
295	Christopher Aganyira	Director, cycon enterprises ltd
296	Aman Sulaiman Asimwe	Sec.Social Services, U.M.S.C
297	Biraro Jackson	Student, Makerere University
298	Sabiiti Frank	Student, Kyambogo University
299	Inyalio Frederick	Economist, Local Government
300	Okori Isaac	Pharmacist, Mulago
301	Nkuranga Sam	Lawyer, Private
302	Lokiru Paul	Student, Mulago
303	Andama Ferua	Former Vice President ULGA
304	DouglasLubanga	Farmer, Lubanga Masajja Estates
305	Tumwine	Officer, ESO
306	Gachau Walter	Student, Muk
307	Andrew Kyabaguzi	Education Officer, Ministry Of Education
308	Wandega Joseph	Legal Officer, Jan Consult
309	James Ochola	Education Officer, RACI
310	Nyamusana Swaleh	ICT Officer, IUIU
311	Kasozi Ronald	Admin Assistant, Yald
312	Odong Joseph	Research Officer, UWS
313	JB Senkubuge	Researcher, NRM Network
314	Dada Luke	Student, Makerere University
315	Donald Olama	Member, Pan African Movement
316	Habimaana Gilbert	Student, Muk
317	Muhereza Alfred	MUK
318	Lukyamuzi Raymond	Banker, CERUDEBU
319	Kasule George William	Student, YMCA
320	Eboyu J.Peter	Director, FOFIDA
321	Mulero Emmy	Student, MUBS
322	Charles M. Dajega	Officer
323	Maaik van breevoort	Security & rule of law, Netherlands Embassy
324	Okello Ronald	UWS
325	Senyonga Alex	Student, MUK

	NAME	DESIGNATION/ ORGANISATION
326	Kaweesi Emmanuel	Student, Muk
327	Muguha Ronald	Businessman, Kampala
328	Luyima Julius	Dentist, DONKEN Clinic
329	Herbert Mwambu	BDS-Coordinator, GVEP-International
330	Ojiambo Namune Disan	Commucation&Partnership, Open space center
331	Kawooya G.	Engineer, TCG
332	Arinaitwe Elly	Engineer, UBC
333	Waheed Karim	
334	Musiime Cissy	Administrator, SPENCON Services
335	Nagide Emily	Young women Advocates
336	Musiige Ronald	Executive Director, BELIP
337	Tusingwire L	Technician, UTL
338	Musisi Jonan	Student
339	Kalule Umaru	CBO, Career& Human Development Consult
340	Joseph K.Mwambazi	Director, Centre for Defence&Diplomatic Affairs
341	Charles Wamanga	Private Firm
342	Nantege Lydia	Student,
343	Atwesigye Alfred	Student
344	Peter Mugimba	Law Firm, Mugimba&Tibesigwa Advocates
345	Hamza Yasin	Student, KIU
346	Abed T.	
347	Susie Alegre	EU
348	Kizito M.B	Fracture Specialist
349	Kimberly Hughep	Intern, TAPO
350	JULIUS Kapwepwe Mishambi	Uganda Debt Network
351	Feboola John	science education Consultant
352	Mugisha John Mary V	Air Traffic Manager, CAA
353	Okecho W.	Private
354	Nasaga Susan	Medic, Mulago Hospital
355	Amanda Banura Joan	Student, Muk
356	Lele Simon Park	Lawyer, Dynapharm Intn.
357	Asiimwe W.W.	Project Manager, MEHL
358	Kuteesa Micheal	KCCA
359	Lugona Emmanuel	Credit Officer, Top Finance co.ltd
360	Rugaba Nicholas	Engineer, CORBEL
361	Alonzi Charles	Social Worker, St.Kizito
362	Elolu Peter	Medical Worker, Mulago Hospital
363	Simon Kayiwa	Legal Metrologist, UNBS
364	Tweheyo James	Chairman, UNATU
365	Kalinge Nicholas	Dentist, Naluvule Medical Centre
366	Ahabwe Joseph	Businessman, Sammit Heights Ltd

	NAME	DESIGNATION/ ORGANISATION
367	Otema Peter	Student, Makerere University
368	Amanzuru William	Student, Law Society
369	Amdayo Richard	Med Doctor, UPC MED
370	Emmanuel Okolotum	Economist
371	Ofwoyuru Kityo G.	Pastor, G.C.C
372	Jasper Sekitoleko	Businessman, NWFL
373	Justus Black	Tranport&Accountant Minister, Guide2 Uganda
374	Ettonu Ronald	Accountant, NCC
375	Simon S.	Social Worker, Plan-Uganda
376	Kisero John Samuel	Valuers, Ideal Surveyor Valuers
377	Baggio Joseph E.	
378	Lukoda Sulaiman	Boda Rider
379	Jaffer Ismail	Salesman, cartridge Worldug Ltd
380	Nanjoge Rogers	Selfemployed/Student, Book binder
381	Ben Sebaguzi	Businessman,
382	Flavia Nyandoi	Executive Director, Women Focus Uganda
383	Amek Mary Grace	Member, Women Focus Uganda
384	Bwanika Patrick	Sales Manager, Youth link news paper
385	Robert Baingana	Manager
386	Bob Owani	Pharmacist, Mulago Hospital
387	Mark Kashaija	RF, OPM
388	Rogers Mukongo	Communication Officer, PSFU
389	Edmond Awor	RF, OPM
390	Sakwam Julius	RF, MTN Uganda
391	Asiimwe J.	Consultant, Team
392	Jano Okello	Consultant, Team
393	Dr. Kaggwa Benjamin	CCIT MUK, Dream Team
394	Anthony Kadoma	Student, Future Generation Grad School
395	Amony Ogaba	
396	Kabogoza Sam	Consultant
397	Kanyike Kevinsa	Media Student
398	Hangoli Julius	Simba Media
399	Okema Leonard	Civil Servant, Parliament
400	Kasozi Lawrence	Data Analyst, UBOS
401	Mutagejja Frank	Accounts Manager, OLITECH International
402	Oyeme Rala	UPC

PUBLICATIONS IN THIS SERIES

ACODE, (2002). The African Policy Makers Workshop on the Negotiations for a Liability and Redress Regime Under the Cartagena Protocol on Biosafety: Report of the Proceedings; ACODE Policy Dialogue Series No. 1, 2002. Kampala.

Tumushabe, G., and Mpeirwe, A., (2003). East Africa Sub-Regional Workshop on Genetically Modified Organisms: Report of the Proceedings. ACODE Policy Dialogue Series No. 2, 2003. Kampala.

Kutegeka, S., and Luyima, V., (2003). High Level Policy Dialogue on Nature, Wealth and Power: Balancing Nature, Wealth and Power Through The PEAP Revision Process, Report of the Proceedings. ACODE Policy Dialogue Series No. 3, 2003. Kampala.

Musiime, E., and Naluwairo, R., (2004). Workshop on Organic Agriculture, Food Security and Poverty Eradication: Policy Options for Increasing the Role of Organic Agriculture in Ensuring Sustainable Food Security and Poverty Alleviation in Sub-Saharan Africa: Report of the Proceedings. ACODE Policy Dialogue Series No. 4, 2004. Kampala.

Tumushabe, G., (2004). High Level Policy Dialogue on Bio-Safety Frameworks in Sub-Saharan Africa: National Biosafety Frameworks, Whose Agenda? Report of the Proceedings. ACODE Policy Dialogue Series No. 5, 2004. Kampala

Naluwairo, R., and Musiime, E., (2004). Report of the Parliamentary Public Hearing on Genetically Modified Organisms in Uganda: A New Approach to Soliciting Peoples' Views on Emerging Issues in Society. ACODE Policy Dialogue Series No. 6, 2004. Kampala

Tumushabe, G., and Naluwairo, R., (2006). The East Africa Conference on Intellectual Property Rights and Development: Synthesis Report of the Proceedings. ACODE Policy Dialogue Series No. 7, 2006. Kampala.

Tabaire, B., and Okao, J., (2010). Reviving Makerere University to a Leading Institution for Academic Excellence in Africa: Synthesis Report of Proceedings of the 3rd State of the Nation Platform. ACODE Policy Dialogue Series No. 8, 2010. Kampala.

Tabaire, B., and Okao, J., (2010). A Reflection of Uganda's Foreign Policy and Role at the UN Security Council: Synthesis Report of Proceedings of

the 5th State of the Nation Platform. ACODE Policy Dialogue Series No. 9, 2010. Kampala.

Tabaire, B., and Okao, J., (2010). The Preparedness of the Uganda Police to Ensure a Free, Fair and Violent-free Elections in 2011: Synthesis Report of Proceedings of the 6th State of the Nation Platform. ACODE Policy Dialogue Series No. 10, 2010. Kampala.

Tabaire, B., and Okao, J., (2010). Transforming Uganda's Public Policy, Economy and Politics: Synthesis Report of Proceedings of the 7th State of the Nation Platform. ACODE Policy Dialogue Series No. 11, 2010. Kampala.

Tabaire, B., and Okao, J., (2010). Decentralization; A Good Thing Being Abused: Synthesis Report of Proceedings of the 8th State of the Nation Platform. ACODE Policy Dialogue Series No. 12, 2010. Kampala.

Tabaire, B., and Okao, J., (2010). Politics, Patronage and Religion in Uganda: A Synthesis Report of the Proceedings of the 9th Session of the State of the Nation Platform. ACODE Policy Dialogue Series, No. 13, 2010. Kampala.

Tabaire, B., and Okao, J., (2010). Uganda's National Budget 2010/2011: A Critical Look at the Government's Priorities: A Synthesis Report of the Proceedings of the 10th Session of the State of the Nation Platform. ACODE Policy Dialogue Series, No. 14, 2010. Kampala.

Mugenyi, O., et.al. (2010). Equitable Sharing of the Treasures of Oil and Gas in a Transparent and Environmentally Sustainable Manner: A Synthesis Report of the Proceedings of the Parliamentary Symposium on Oil and Gas Development in Uganda. ACODE Policy Dialogue Series, No. 15, 2010. Kampala.

Nampewo, S., and Bogere, G., (2013). Effectiveness of the National Budget: Taking Stock of Fiscal Expenditure Outcomes in Uganda. A Synthesis Report of the Proceedings of the Second High Level Policy Dialogue on the Budget 2012. ACODE Policy Dialogue Report Series, No.16, 2013. Kampala.

ABOUT THE AUTHOR

Naomi Kabarungi Wabyona is a Research Officer with ACODE. She previously worked as a Communications and Advocacy Officer and as a Public Relations Manager with not-for-profit development organisations in Uganda. Naomi has also worked as an Associate Consultant in Media Communications with Vachi Communications Ltd. She holds a Bachelors' Degree in Mass Communication (MassCom) and a Diploma in Performing Arts both of Makerere University Kampala.

ISBN 978 9970 34 009 5



Advocates Coalition for Development and Environment
Plot 96, Kanjokya Street, Kamwokya
P. O. Box 29836, Kampala. Tel: +256 312 812150
Email: acode@acode-u.org; library@acode-u.org
Website: www.acode-u.org